



Creating impact LNG Projects

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Outline



- How to be successful
- Mindset
- Indicators of succes
- Case metrology for LNG



How to be successful



1. Skills, tools & techniques

- Stakeholder mapping
- Aligning impact
- Communicating techniques

2. Mind-set

- 'Just do it!'
- 'It's out there!'
- 'Don't give up!'

Just do it





Impact activities should form the basis of the JRP

⇒ Make impact 15% of your budget

Really spend that time on impact (at least)



It's out there



Attending stakeholders events to understand their world in addition to inviting them to your own metrology workshops

Do your homework

- industry journals
- www.google.com
- SRA's (Strategic Research Agenda's)
- Roadmaps
- Scenario studies

"what are their drivers"

"what are their problems"



It's out there



Networking, collecting business cards for contact information, inviting people at your institute

Attitude

- demonstrate real interest in stakeholders
- eat humble pie but at the same time
- don't underestimate your value to them



Don't give up



Keep on reaching out to your stakeholders

Repeat, update and refresh your message

Keep learning new things about your stakeholder's world

Standardization is a tough and slow proces



Summary of things to do to create impact



1. Just do it

Spend your impact budget

"Walk the extra mile"

2. It's out there!

Go to stakeholders

Be interested in their world

3. Don't give up

Keep meeting stakeholders

Repeat & refresh your message

Gain a deeper understanding in time

Demonstration of impact



Goals and results can vary between projects

Possible indicators:

- Advisory group consisting of a broad range of stakeholders (both manufacturers and representatives of the industry)
- Well-attended workshops
- Page visits to project website
- In-kind or even cash contribution to the research
- Adoption of results and knowhow in standards and guidelines
- Successful exploitation of results
- Keynote / invited plenary talks

Case – Metrology for LNG











Metrology & LNG



Metrology

has a direct financial impact on stakeholders

plays a factor in the acceptance of a new fuel, a new source of energy and a new energy distribution system

plays a factor in operational reliability

is crucial for **efficient processes** (financial and environmental impact)

Starting point



2007 No project, no budget, very few contacts with stakeholders

Request from management to develop a vision on LNG

Success factor – commitment from management

Resulting vision:

The development of a worldwide unique LNG calibration facility

Start of internal LNG project at VSL (feasibility study)

2007 - 2009



Vision discussed with a range of stakeholders (manufacturers and representatives from energy industry)

Success factor – reaching out, listening, relationship building

Resulting in a better understanding of all the issues related to LNG custody transfer and a *Metrology for LNG Roadmap*

2008 Successful JRP project proposal

2009 Metrology for LNG I Kick-off,
First project workshop in November with 70 participants

2010 - 2014



- 2011 Project website www.metrology.info peaking at a few hundred unique page visits per month
- 2013 Project completion with a 2-day conference in Delft 150 attendants from 22 countries
- 2014 Collected industrial and governmental funding (4M€) to realize the dream

The development of a worldwide unique LNG calibration facility

Success factors - patience, dedication, management support

Creating impact – LNG

Today



LNG III running

New ISO standard accepted by ISO Technical committee

A few more workshops and well attended conferences were organized in past two years

Training events organized

LNG calibration facility will soon be ready to open it's doors







Creating impact - LNG







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